



CORE4 ENGINEERS LIMITED

CORPORATE IDENTIFICATION NUMBER: U45309KA2022PLC157463

REGISTERED OFFICE AND CORPORATE OFFICE	CONTACT PERSON	EMAIL AND TELEPHONE	WEBSITE
Mathrushree No. 12, 1 st Floor, Near Ramana Maharshi Gyana Kendra, Next to New court, K Block, Kuvempunagar, Mysore – 570 023, Karnataka, India	Theja Raju Company Secretary and Compliance Officer	Email: investor@core4grp.com Telephone: 0821 4507882	https://core4engineers.com/

THE PROMOTERS OF OUR COMPANY ARE AGRAHARA CHAMARAJE GOWDA ABHINANDAN, HOSAHALLI APPAGIGOWDA SAVITHA, MAHADEVAPPA TEJUS AND ANALA

DETAILS OF ISSUE TO PUBLIC, PROMOTER/SELLING SHAREHOLDER

TYPE	FRESH ISSUE SIZE	OFS SIZE	TOTAL ISSUE SIZE	ELIGIBILITY 229(1) / 229(2) & SHARE RESERVATION AMONG QIB, NIB & IB
Fresh Issue	Up to 58,94,400 Equity Shares aggregating to ₹ [●] Lakhs	Not Applicable	Up to 58,94,400 Equity Shares aggregating to ₹ [●] Lakhs	The Issue is being made pursuant to Regulation 229 (2) of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended (“SEBI ICDR Regulations”). For further details, see “Other Regulatory and Statutory Disclosures – Eligibility for the Issue” on page 349. For details of share reservation among QIBs, NIBs and IBs, see “Issue Structure” on page 368

RISKS IN RELATION TO THE FIRST ISSUE

The face value of the Equity Shares is ₹10/- each. The Floor Price, Cap Price and Issue Price determined by our Company in consultation with the Book Running Lead Manager, on the basis of the assessment of market demand for the Equity Shares by way of the Book Building Process, as stated in “Basis for Issue Price” on page 129 should not be considered to be indicative of the market price of the Equity Shares after the Equity Shares are listed. No assurance can be given regarding an active and / or sustained trading in the Equity Shares nor regarding the price at which the Equity Shares will be traded after listing.

GENERAL RISK

Investments in equity and equity-related securities involve a degree of risk and investors should not invest any funds in the Issue unless they can afford to take the risk of losing their investment. Investors are advised to read the risk factors carefully before taking an investment decision in the Issue. For taking an investment decision, investors must rely on their own examination of our Company and the Issue, including the risks involved. The Equity Shares in the Issue have not been recommended or approved by the Securities and Exchange Board of India (“SEBI”), nor does SEBI guarantee the accuracy or adequacy of the contents of this Red Herring Prospectus. Specific attention of the investors is invited to “Risk Factors” on page 31.

ISSUER’S ABSOLUTE RESPONSIBILITY

The Company, having made all reasonable inquiries, accepts responsibility for and confirms that this Red Herring Prospectus contains all information with regard to the Company and the Issue, which is material in the context of the Issue, that the information contained in this Red Herring Prospectus is true and correct in all material aspects and is not misleading in any material respect, that the opinions and intentions expressed herein are honestly held and that there are no other facts, the omission of which makes this Red Herring Prospectus as a whole or any of such information or the expression of any such opinions or intentions, misleading in any material respect.

LISTING

The Equity Shares offered through the Red Herring Prospectus are proposed to be listed on SME Platform of BSE Limited (“BSE SME”). For the purpose of the Issue, BSE Limited is the Designated Stock Exchange.

DETAILS OF BOOK RUNNING LEAD MANAGER (“BRLM”)

Logo	Name	Contact Person	Telephone	Email
	Socradamus Capital Private Limited	Kritika Rupda	022 – 4740 0238	mb@socradamus.in

DETAILS OF REGISTRAR TO THE ISSUE

Logo	Name	Contact Person	Telephone	Email
	Purva Shareregistry (India) Private Limited	Deepali Gaonkar	022 – 4961 4132	newissue@purvashare.com

BID / ISSUE PROGRAMME

ANCHOR INVESTOR BIDDING DATE	Thursday, October 22, 2026	BID / ISSUE OPENS ON	Friday, October 23, 2026	BID / ISSUE CLOSING ON	Tuesday, October 27, 2026 [#]
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[#] The UPI mandate end time and date shall be at 5:00 p.m. on Bid / Issue Closing Date.



(Please scan this QR code to Red Herring Prospectus and Abridged Prospectus)

The following is a general summary of certain disclosures in the Red Herring Prospectus and the terms of the Issue and is not exhaustive, nor does it purport to contain a summary of all the disclosures in the Red Herring Prospectus or all details relevant to prospective investors. This summary should be read in conjunction with, and is qualified in its entirety by, the more detailed information appearing elsewhere in the Red Herring Prospectus, which is available at the website of Securities and Exchange Board of India (“SEBI”) at www.sebi.gov.in, at the websites of the BSE SME at www.bseindia.com, at the website of the Company at <https://core4engineers.com/> and the website of the Lead Manager at <https://socradamus.in/>.

References below are to the page numbers of the Red Herring Prospectus dated October 16, 2026. Unless otherwise specified all capitalized terms used herein and not specifically defined bear the same meaning as ascribed to them in the Red Herring Prospectus.

1.	Summary of the Primary Business			
	The business overview including products / services offered by the Company: We are an Engineering, Procurement, Construction and Commissioning (“EPCC”) company engaged in providing integrated infrastructure solutions across multiple domains, with a primary focus on the railway infrastructure, power transmission & distribution, and water & wastewater treatment sectors. Our expertise spans the entire project lifecycle design, engineering, procurement, erection, testing, commissioning, and operation & maintenance (“O&M”). We also operate an inhouse manufacturing facility for High-Tension (“HT”) and Low-Tension (“LT”) electrical panels and compact substations, enabling us to offer customized, reliable, and cost-efficient products that complement our EPCC activities. Our company also undertakes sub-contracting assignments, providing on-ground execution support for a wide range of engineering projects. Services offered: Generated from Engineering, Procurement, Construction, and Commissioning (EPCC) works across Railway Electrification, EHT Transmission & Distribution, and Water & Wastewater Infrastructure projects. And SCADA and automation system integration and composite supply of HT/LT Distribution Panels along with related services Products offered: Generated by Core4 Energy Ltd (subsidiary company) from the in-house manufacturing and supply of High and Low Tension (HT/LT) electrical distribution panels, control and relay panels, PLC and SCADA panels, and other custom-built electrical manufacturing. Description of industries served and typical customer/ clients of the Company: Power transmission and distribution, railway electrification, water and wastewater infrastructure, and industrial automation sectors, serving government bodies, PSUs, EPC contractors, and private industrial clients. Geographies Served: Our Company has a pan-India presence in 13 states, Our key-geographies include Andhra Pradesh, Delhi, Jammu Kashmir, Karnataka, Kerala, Madhya Pradesh, Maharashtra, Odisha, Tamil Nadu, Telangana, Uttar Pradesh, Chhattisgarh and Rajasthan. Revenue concentration in terms of top 5 customers: Contribution of the top five customers in Revenue from Operations is Rs. 3,902.73 lakhs (85.49%) for the period ended June 30, 2026, Rs. 6,048.28 lakhs (66.22%) for FY 2025-26, Rs. 1,633.97 lakhs (47.84%) for FY 2024-25, and Rs. 1,597.76 lakhs (47.76%) for FY 2023-24. Key Manufacturing Facilities: Our Company has one manufacturing facility at Koorgalli Industrial Area, Mysore, Karnataka, India Business strengths and strategies: Our business strengths are: a. Wide operational reach and multi-disciplinary execution capability b. Cost Efficiency through In-House Panel Manufacturing c. In-House Testing and Quality Assurance d. Innovation and Adoption of Advanced Technologies e. Experienced and Qualified In-House Execution Team Backed by Promoters and Senior Management Expertise Our key business strategies involve: a. Expansion in Railway Infrastructure, Electrification, and SCADA Automation b. Strengthening the Extra High Tension (EHT) Transmission & Distribution Portfolio c. Diversification into Water and Wastewater Treatment EPCC d. Scaling In-House Manufacturing Capabilities e. Public-Private Partnership (PPP) and Asset-Based Infrastructure Development f. Strategic Partnerships and Technology Alliances along with Participation in Government Initiatives and Programs g. Operational Excellence and Talent Development For further details, please refer to the chapter titled “<i>Our Business</i>” beginning on page 189 of the Red Herring Prospectus.			
2.	Summary of the Industry			
	India’s EPC industry delivers services including design and engineering, procurement, civil works, installation, commissioning and operation and maintenance covering Railway EPC, Drinking Water & Wastewater Treatment, Power Distribution Panels and Compact Substation, Transmission and Distribution and SCADA and Automation. India’s Railway EPC market grew from INR 16.2 thousand crore in FY 20 to INR 30.4 thousand crore in FY 25 and is expected to reach INR 50.5 thousand crore by FY 30F. The drinking water and wastewater market is projected to reach INR 169.6 thousand crore by FY 30F, supported by growth across panels, transmission and distribution and SCADA segments. (Source: Ken Report.) For further details, please refer to the chapter titled “<i>Industry Overview</i>” on page 143 of the Red Herring Prospectus.			
3.	Promoters of the Issuer			
	Sr. No.	Name	Individual/ Corporate	Experience & Educational Qualification
	1.	Agrahara Chamaraje Gowda Abhinandan	Individual	He holds a Bachelor’s degree in Engineering and a Master of Technology from Visvesvaraya Technological University, Belgaum, Karnataka. He has around eleven years of experience in EPC, railway infrastructure, SCADA/automation, transmission and distribution, and utility projects, primarily in the infrastructure and power sectors.

2.	Mahadevappa Tejus	Individual	He holds a Bachelor's degree in Engineering and Master of Technology from Visvesvaraya Technological University, Belagavi, Karnataka. He also holds Diploma in Mechanical Engineering from the Department of Technical Education, Government of Karnataka. He has over nine years of experience in the project execution, procurement management and construction leadership.
3.	Hosahalli Appagigowda Savitha	Individual	She has completed her Second-Year Pre-University Education from the Board of Pre-University Education, Government of Karnataka. She has over seven years of experience in administration and operations.
4.	Anala	Individual	She holds a Bachelor's degree in Engineering from Visvesvaraya Technological University, Belagavi, Karnataka and a Master of Technology from JSS Science and Technology University, Mysuru, Karnataka. She has approximately four years of experience in the engineering and technology sector, with a focus on VLSI design and embedded systems.

For further details, please refer to the chapter titled "Our Promoters and Promoter Group" beginning on page 290 of the Red Herring Prospectus.

4. Objects of the Issue

Sr. No.	Objects	Description
1.	Funding capital expenditure for the acquisition of a property comprising land and an existing building, proposed to be utilized for establishing and operating a new manufacturing facility and corporate office;	To support our growing business operations and enhance our in-house production capabilities, our Company proposes to utilize ₹412.00 lakhs from the Net Proceeds of the Issue in Fiscal 2027 towards funding the capital expenditure for the acquisition of a property comprising land and an existing industrial building. The proposed property, situated at Industrial Plot No. Q-140, Industrial Estate, Hebbal, Mysore – 570 816, Karnataka, India is intended to serve as an integrated manufacturing facility as well as the corporate office of our Company. As our current registered office is operated from a rented premises, the acquisition of this property will also enable the Company to establish a self-owned, permanent registered and corporate office in the future.
2	Funding incremental working capital requirements; and	We propose to utilize ₹4,048.00 Lakhs of the Net Proceeds in Fiscal 2027, towards the Company's incremental working capital requirements. The balance portion of the incremental working capital requirement shall be met through internal accruals and borrowings
3	General Corporate Purposes	The general corporate purposes for which our Company proposes to utilise Net Proceeds include acquisition of fixed assets, funding of growth opportunities, funding strategic initiatives, partnership and joint ventures, brand building exercises and business, meeting any expense of our Company, including administration, insurance, marketing, repairs and maintenance, payment of taxes and duties, and expenses incurred in the ordinary course of business and towards any exigencies, as may be applicable. The quantum of utilisation of funds towards each of the above purposes will be determined by our Board.

For further details, please refer to the chapter titled "Objects of the Issue" beginning on page 114 of the Red Herring Prospectus.

5. Pre and post issue shareholding of Promoter(s), members of the Promoter Group and top 10 shareholders

The aggregate shareholding, of each of the (i) Promoter(s), (ii) members of the Promoter Group and (iii) top 10 Shareholders (other than the Promoter and Promoter Group) as on the date of Red Herring Prospectus and as at allotment as per the below:

Sr. No	Name of Shareholder	Pre-Issue Shareholding as at the date of Draft Red Herring Prospectus		Post-Issue shareholding as at Allotment ⁽³⁾			
		Number of Equity Shares ⁽²⁾	Share Holding (in %) ⁽²⁾	At the lower end of the price band (₹ 88/-)		At the upper end of the price band (₹ 93/-)	
				Number of Equity Shares ⁽²⁾	Share holding (in %) ⁽²⁾	Number of Equity Shares ⁽²⁾	Share holding (in %) ⁽²⁾
	Promoters						
1.	Agrahara Chamaraje Gowda Abhinandan	73,90,000	49.97%	[●]	[●]%	[●]	[●]%
2.	Hosahalli Appagigowda Savitha	44,00,000	29.75%	[●]	[●]%	[●]	[●]%
3.	Mahadevappa Tejus	2,10,000	1.42%	[●]	[●]%	[●]	[●]%
4.	Anala	1,40,000	0.95%	[●]	[●]%	[●]	[●]%
	Members of Promoter Group (who hold shares)						
	Additional Top 10 Shareholders						
5	Samir Arvind Thakker	13,31,000	9.00%	[●]	[●]%	[●]	[●]%
6.	Aparna Samir Thakker	5,29,000	3.58%	[●]	[●]%	[●]	[●]%
7.	Dhawal Arvind Thakker	1,50,000	1.01%	[●]	[●]%	[●]	[●]%
8.	Amartara Plastics Private Limited	1,00,000	0.68%	[●]	[●]%	[●]	[●]%
9.	Aditya R Dharia & Rashmikant Kantilal Dharia	50,000	0.34%	[●]	[●]%	[●]	[●]%
10.	Amit Mehra	50,000	0.34%	[●]	[●]%	[●]	[●]%

11.	Rajiv Mehra	50,000	0.34%	[●]	[●]%	[●]	[●]%
12.	Sanjay Harshadrai Mehta	25,000	0.17%	[●]	[●]%	[●]	[●]%
13.	Rahul R Mahajan	25,000	0.17%	[●]	[●]%	[●]	[●]%
14.	Pranav Rakesh Kapoor	25,000	0.17%	[●]	[●]%	[●]	[●]%
15.	Husain Asgar Asgar	25,000	0.17%	[●]	[●]%	[●]	[●]%
16.	Sunil Abar	25,000	0.17%	[●]	[●]%	[●]	[●]%
17.	Foram Priyank Ghia	25,000	0.17%	[●]	[●]%	[●]	[●]%
Other Public Shareholders							
18	Other Public Shareholders	2,38,845	1.62%	[●]	[●]%	[●]	[●]%
Total		1,47,88,845	100%	[●]	[●]%	[●]	[●]%

Notes:

1) The Promoter Group shareholders are Nil.

2) Includes all options that have been exercised until date of Prospectus and any transfers of equity shares by existing shareholders after the date of the pre-issue and price band advertisements until date of Prospectus.

3) Based on the Issue price of ₹ [●] and subject to finalization of the basis of allotment.

For further details, please refer “Capital Structure” on page 101 of the Red Herring Prospectus.

6. Summary of Restated Financial Information

The following information has been derived from our Restated Consolidated Financial Information for the period ended June 30, 2026 and financial Years ended March 31, 2026, March 31, 2025, and March 31, 2024:

(₹ in lakhs, except share data)

Particulars	For the period ended June 30, 2026	For the year ended March 31, 2026	For the year ended March 31, 2025	For the year ended March 31, 2024
Share Capital	1,478.88	1,478.88	295.78	280.00
Net worth ⁽¹⁾	3,723.23	3,106.56	1,869.95	643.45
Total Revenue ⁽²⁾	4,577.44	9,178.85	3,459.84	3,362.70
EBITDA ⁽³⁾	908.47	1,830.40	670.73	495.72
Profit After Tax	616.67	1,236.61	380.86	288.57
Earnings per share (Basic & diluted) (₹) (Post Bonus) ⁽⁴⁾	4.17	8.36	2.59	1.97
Return on Net Worth ⁽⁵⁾	16.56%	39.81%	20.37%	44.85%
Net Asset Value per Equity Share (₹) (Post Bonus) ⁽⁶⁾	25.18	21.01	12.64	4.40
Total borrowings ⁽⁷⁾	4,056.71	3,158.07	1,858.10	1,675.04
Cash flow from operating activities	(832.09)	(1,080.65)	(859.48)	(1,335.72)
Cash flow from investing activities	11.26	7.31	32.21	(182.06)
Cash flow from financing activities	808.70	1,084.34	854.65	1,211.50

Notes:

(1) Net Worth = Restated Equity Share Capital plus Reserves and Surplus

(2) Total Revenue = Restated Revenue from operations plus Restated Other Income

(3) EBITDA is calculated as restated profit before tax, extraordinary and exceptional items plus interest, depreciation and amortisation expense minus other income.

(4) Earnings per share (₹) = Profit available to equity shareholders / Weighted No. of shares outstanding at the end of the year adjusted for bonus effect

(5) Return on Net worth (%) = Restated Profit after taxation / Net worth x 100

(6) Net asset value/Book value per share (₹) = Net worth / No. of equity shares adjusted for bonus effect

(7) Total Borrowings = Restated Long-Term Borrowings Plus Restated Short-Term Borrowings

For details, see “Restated Consolidated Financial Information” on page 295 of the Red Herring Prospectus.

7. Summary of Key Performance Indicators

a) Key financial indicators

Indicator	June 30, 2026	March 31, 2026	March 31, 2025	March 31, 2024
Revenue from Operations (₹ in Lakhs) ⁽¹⁾	4,565.18	9,133.83	3,415.68	3,345.13
EBITDA (₹ in Lakhs) ⁽²⁾	908.47	1,830.40	670.73	495.72
EBITDA Margin (%) ⁽³⁾	19.90%	20.04%	19.64%	14.82%
PAT (₹ in Lakhs) ⁽⁴⁾	616.67	1,236.61	380.86	288.57
PAT Margin (%) ⁽⁵⁾	13.51%	13.54%	11.15%	8.63%
Return on equity (%) ⁽⁶⁾	18.06%	49.70%	30.31%	57.81%
Return on capital employed (%) ⁽⁷⁾	13.23%	37.78%	23.59%	32.71%
Debt-Equity Ratio (times) ⁽⁸⁾	1.09	1.02	0.99	2.60
Inventory (days) ⁽⁹⁾	34	86	214	92
Trade Receivables (days) ⁽¹⁰⁾	174	223	234	53
Trade Payables (days) ⁽¹¹⁾	44	69	94	45
Working Capital Cycle (days) ⁽¹²⁾	165	240	353	100

Notes:

(1) Revenue from operations is calculated as revenue from India's Railway EPC, Drinking Water and Waste Water Treatment, Transmission and Distribution, Power Distribution Panels and Compact Sub-Stations and SCADA and Automation System Services

(2) EBITDA is calculated as restated profit before tax, extraordinary and exceptional items plus finance costs, depreciation and amortisation expense minus other income.

(3) EBITDA margin is calculated as a percentage of EBITDA divided by revenue from operations.

(4) PAT represents total profit after tax for the year/period.

(5) PAT margin is calculated as a percentage of PAT divided by revenue from operations.

(6) Return on Equity (ROE%) is calculated as a percentage of PAT divided by Average Total Equity at the end of the year /period, whereas Total equity is calculated as average of opening equity share capital and reserves and surplus and closing of equity share capital and reserves and surplus.

(7) Return on Capital Employed (ROCE%) is calculated as a percentage of EBIT divided by Average Capital Employed at the end of the year /period, whereas Average capital employed is calculated as average of opening capital employed and closing capital employed. EBIT is calculated as restated profit before tax plus finance costs minus other income. Capital Employed is calculated as Total Equity minus DTA plus DTL, Long Term Borrowings and Short-Term Borrowings.

(8) Debt to Equity ratio is calculated as total borrowings divided by total equity.

(9) Inventory (days) is calculated as average inventory divided by Cost of Services multiplied by 365. Cost of services is calculated as cost of materials consumed plus other direct expenses plus changes in Inventories of Work-in-Progress. Average inventory are calculated as average of opening inventory and closing inventory.

(10) Trade Receivables (days) is calculated as average trade receivables divided by revenue from operations multiplied by 365. Average trade receivables are calculated as average of opening trade receivables and closing trade receivables.

(11) Trade Payables (days) is calculated as average trade payables divided by cost of services multiplied by 365. Cost of services is calculated as cost of materials consumed plus other direct expenses plus changes in Inventories of Work-in-Progress. Average Trade Payables is calculated as average of opening trade payables and closing trade payables.

(12) Working capital cycle (days) is calculated inventory days plus trade receivables days minus trade payables days.

* Inventory, Trade Receivable and Trade Payable days have been calculated using 90 days for June 30, 2026.

b) Key operational indicators

Indicator	Period ended June 30, 2026	31 st March, 2026	31 st March, 2025	31 st March, 2024
Total Projects Executed (Nos.)	9	42	15	16
Projects in Progress (Nos.)	32	40	16	10
Average Duration to Complete a Project (Months) ⁽¹⁾	13	13	10	8
Railway Station Redevelopment / Infra Works Executed such as FOBs / PF extension. Etc (Nos.)	8	12	8	2
Railway Electrification Completed (RKM/TKM) ⁽²⁾	5	-	20	80
Traction Sub Stations (132KV / 27KV) (Nos) ⁽³⁾	1	1	-	-
System Power Installations - SP / SSP Commissioned (Nos.)	-	-	3	-
Sewage Treatment Capacity Executed (MLD) ⁽⁴⁾	1.81 MLD	3.81 MLD	0.5 MLD	-
Water treatment Plant with necessary units such as - Water Tanks, Distribution pipeline system, Reservoirs Etc (Projects Completed)	7	10	5	3
11KV Distribution Feeders - Overhead and Underground cabling systems (Kms)	3.5	4.05	4.40	19.13
Distribution Sub-Stations - 11KV / 33KV for Railway Infra (Nos.) ⁽¹¹⁾	4	8	9	10
RMUs / VCB Installations (Nos.) ⁽⁵⁾	3	6	9	12
Number of SCADA / Automation Systems Commissioned (For 11KV Distribution / Water Supply. Etc) (Nos. of Projects)	5	13	2	1
PLC/RTU/HMI Panels Installed (Nos.) ⁽⁶⁾	5	60	10	12
SCADA/Automation Panels Manufactured (Nos.)	5	15	60	16
Compact Substations (CSS) Manufactured (Nos.)	1	6	20	3
HT Panels Manufactured (Nos.)	4	6	2	4
LT Panels Manufactured (Nos.)	42	32	102	73

Note:

(1) The average project duration (in months) represents the average time taken for completion of projects executed during the respective year. Variations across the years are primarily attributable to differences in the size, scope and complexity of projects undertaken. Prior to Fiscal 2024, the Company predominantly executed projects with contract values below ₹5 crore, while from Fiscal 2024 onwards the Company has undertaken relatively larger projects exceeding ₹5 crore, which typically require longer execution timelines.

(2) RKM (Route Kilometer) refers to the total length of a railway route and TKM (Track Kilometer) refers to the total length of all tracks laid.

(3) Traction Sub-Station (132 kV / 27 kV) an electrical installation that receives high-voltage power from the grid at 132 kV and steps it down to approximately 27 kV for supply to the 25 kV AC overhead railway electrification system.

(4) MLD (Million Liters per Day) denotes the capacity of water or sewage treatment systems used in railway infrastructure.

(5) RMU (Ring Main Unit) is a compact medium-voltage switchgear used in ring-type power distribution networks, and VCB (Vacuum Circuit Breaker) is a breaker that extinguishes electrical arcs within a vacuum.

(6) PLC (Programmable Logic Controller) is an industrial control computer that automates machines and processes. RTU (Remote Terminal Unit) collects data from remote sites and transmits it to a control center. HMI (Human Machine Interface) is the screen or interface through which operators monitor and control systems.

For further details, please refer to the chapter titled “Basis for Issue Price” beginning on page 129 of the Red Herring Prospectus.

8. Risk Factors

The following are the top 10 internal risk factors as disclosed in the Red Herring Prospectus:

1. A majority of our revenue from operations comes from private-sector customers, accounting for 88.59%, 67.66%, 43.57% and 30.34% of our revenue from operations for the period ended June 30, 2026, Fiscal 2026, Fiscal 2025 and Fiscal 2024, respectively. Any slowdown in private-sector capital spending, or any delay or default in payment by these customers, could adversely affect our business, cash flows and results of operations.
2. We derive a portion of our revenues from projects awarded by government and government-owned customers, accounting for 11.41%, 32.34%, 56.43% and 69.66% of our revenue from operations during the period June 30, 2026, Fiscal 2026, Fiscal 2025 and Fiscal 2024, respectively, which subjects us to various risks.
3. Our projects are primarily concentrated in Karnataka, accounting for 95.01%, 85.65%, 43.17% and 40.06% of our revenue from operations during the period ended June 30, 2026, Fiscal 2026, Fiscal 2025 and Fiscal 2024, respectively, which exposes us to concentration risks, regulatory uncertainties, and potential adverse regional developments.
4. Our order book may not be representative of our future results, as projects included in our order book particularly for the projects where we are the lowest bidder, may be cancelled, modified, or delayed beyond our control, leading to significant deviations from estimated income and adversely affecting our business, reputation, financial condition, and future prospects.
5. A substantial portion of our service revenue, being 87.07%, 67.65%, 25.38% and 21.79% for the period ended June 30, 2026 and the Financial Years ended March 31, 2026, March 31, 2025 and March 31, 2024, respectively, is derived from water and wastewater treatment projects. Any slowdown, disruption or adverse development in this sector could have a material adverse effect on our business, financial condition and results of operations.
6. We derive a significant portion of our revenue from a limited number of customers. Any loss of such customers or reduction in business from them could adversely affect our business, cash flows, financial condition and results of operations.
7. Our business is heavily dependent on procurement of construction materials from our suppliers. We do not have long-term agreements with our suppliers of construction material and any increase in the cost of, or a shortfall in the availability of, such construction materials could have an adverse effect on our business and results of operations.
8. We are required to furnish performance guarantees as part of our business. Our inability to arrange for such guarantees or the invocation of such guarantees may adversely affect our cash flows and financial condition.
9. Delays in completion of our current and future projects and time overrun could have adverse effect on our business prospects and results of operations.
10. Our Company has not maintained a separate bank account which is in non-compliance with Section 42(6) of the Companies Act, 2013. While adjudication has been filed to regularise the matter, there can be no assurance that further actions or penalties may not be required, which could adversely affect our operations and reputation.

For further details, please refer to the section titled “Risk Factors” on page 31 of the Red Herring Prospectus.

9. The details of weighted average cost of acquisition of shares for Promoter and selling shareholders

The weighted average cost of acquisition of Equity Shares of our Promoters are as follows:

IN THE NATURE OF ABRIDGED PROSPECTUS - MEMORANDUM CONTAINING SALIENT FEATURES OF THE RED HERRING PROSPECTUS

	<table><tr><th>Particulars</th><th>Number of Equity Shares held as on date*</th><th>Weighted average cost of acquisition (“WACA”) per Equity Share (in ₹)*</th></tr><tr><td>Agrahara Chamaraje Gowda Abhinandan</td><td>73,90,000</td><td>2.54</td></tr><tr><td>Hosahalli Appagigowda Savitha</td><td>44,00,000</td><td>2.00</td></tr><tr><td>Mahadevappa Tejus</td><td>2,10,000</td><td>2.00</td></tr><tr><td>Anala</td><td>1,40,000</td><td>-</td></tr></table>	Particulars	Number of Equity Shares held as on date*	Weighted average cost of acquisition (“WACA”) per Equity Share (in ₹)*	Agrahara Chamaraje Gowda Abhinandan	73,90,000	2.54	Hosahalli Appagigowda Savitha	44,00,000	2.00	Mahadevappa Tejus	2,10,000	2.00	Anala	1,40,000	-																																																																																																																							
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	For further details, please refer to the chapter titled “Capital Structure” beginning on page 101 of the Red Herring Prospectus.																																																																																																																																						
10.	Board of Directors and Key Managerial Personnel																																																																																																																																						
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11.	Auditor Qualifications																																																																																																																																						
	There are no qualifications of the Statutory Auditors which have not been given effect to in the Restated Financial Information.																																																																																																																																						
	For further details, please refer to the chapter titled “Risk Factors”, “Restated Consolidated Financial Information”, “Management’s Discussion and Analysis of Financial Condition and Results of Operations” on pages 31, 295 and 299, respectively of the Red Herring Prospectus.																																																																																																																																						
12.	Summary table of Outstanding Litigations																																																																																																																																						
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Name	Criminal proceedings	Tax proceedings	Statutory or regulatory proceedings	Disciplinary actions by the SEBI or Stock Exchanges in the last 5 years	Material civil litigation	Aggregate amount involved*(₹ in lakhs)																																																																																																																																	
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	<i>*The aforementioned amounts are stated to the extent they can be quantified, and rounded off to the nearest rupees in lakhs, with precision up to two decimals</i>																																																																																																																																						

LIST OF SELF CERTIFIED SYNDICATE BANKS (SCSBs) UNDER THE ASBA PROCESS

Sr. No.	Name of the Bank	Controlling Branch & Address	Contact Person	Telephone Number	Fax Number	Email
1.	Axis Bank Ltd.	Centralised Collections and Payment Hub (CCPH) 5th Floor, Gigaplex, Building No. 1, Plot No. I.T.5, MIDC, Airoli Knowledge Park, Airoli, Navi Mumbai – 400708	Mr. Sunil Fadtare Asstt Vice President	022-71315906, 9819803730	022- 71315994	Sunil.fadtare@axisbank.com
2.	AU Small Finance Bank Limited	CP3 235, Industrial Area, Apparel Park, Mahal Road, Jagatpura, Jaipur, Rajasthan 302022	Vikrant Singh Sirohi	Mobile : +91 7340012357	-	cpcasba@aubank.in
3.	Bandhan Bank	Adventz Infinity@5, BN Block, Sector V, Salt Lake City, Kolkata	Sagar Ranjan Das Senior Manager	Mobile : 9022339164	-	asba.business@bandhanbank.com
4.	Bank of Baroda	Mumbai Main Office, 10/12 Mumbai Samachar Marg, Fort, Mumbai-23	Mr. Sonu A. Arekar	022-40468314, 40468307,	022-22835236	asba.fortap@bankofbaroda.com
5.	Bank of Maharashtra	Fort Branch, 1st Floor, Jamnagar, 45/47, Mumbai Samachar Marg, Mumbai – 400023	SHRI V R Kshirsagar (DGM)	022-22694160 22652595 22663947	022-22681296	brmgr2@mahabank.co.in; bom2@mahabank.co.in
6.	BNP Paribas	BNP Paribas House, 1, North Avenue, Maker Maxity, Bandra Kurla Complex, Bandra (East), Mumbai – 400051	Mr. Ashish. Chaturvedi, Mr. Dipu SA, Ms Prathima Madiwala	(022) 61964570/61964594/61964592	(022) 61964595	Ashish.chaturvedi@asia. bnpparibas.comdipu.sa@asia. bnpparibas.comprathima. madiwala@asia.bnpparibas.com
7.	Barclays Bank PLC	Barclays Bank PLC 601/603 Ceejay House, Shivsagar Estate, Dr Annie Besant Road, Worli, Mumbai – 400018	Parul Parmar	+91- 22 6719 6400/ 6575	+91- 22 6719 6996	Parul.parmar@barclays.com
8.	Bank of India	Phiroze Jeejeebhoy Tower, (New Stock Exchange Bldg), P. J. Tower, Dalal Street, Fort, Mumbai – 400 023.	Shri Navin Kumar Pathak, Senior Manager	022-22723631/1677/ 9619810717	022-22721782	Stockexchange.Mumbai, south@bankofindia.co.in
9.	Credit Suisse	10th Floor, Ceejay House, Plot F, Shivsagar Estate, Dr. Annie Besant Road, Worli, Mumbai - 400018.	Yogesh Bachwani	098216 13306	-	yogesh.bachwani@credit-suisse.com
10.	CITI Bank NA	Citigroup Center, Plot No C-61, Bandra-Kurla Complex, Bandra (E), Mumbai - 400 051	S Girish	022-26535504, 98199 12248	022-26535824	s.girish@citi.com, asba.ops@citi.com
11.	Central Bank of India	Ground floor, Central Bank of India, Central Bank Building, Fort, Mumbai 400001	Mr. Vineet Bansaj	022- 22623148, 22623149	022-22623150	asba4082@centralbank.co.in
12.	Canara Bank	Canara Bank, Capital Market Service Branch,407, 4th floor, Himalaya House79, Mata Ramabai Ambedkar, Marg, MUMBAI-400 001	Mr. Arvind Namdev Pawar	022-22661618/ 22692973/ 9769303555	022-22664140	cb2422@canarabank.com, mbdcomcity@canarabank.com, hocmbd@canarabank.com
13.	City Union Bank Ltd.	48, Mahalakshmi St., T. Nagar, Chennai - 600 017.Tamil Nadu.	Sivaraman	044 - 24340010, 24343517, 24346060, 24348586, 9380286558, 9382642081	044 - 24348586	cub001@cityunionbank.com
14.	DBS Bank Ltd.	DBS Bank Ltd, Fort House, 221, Dr.D.N. Road, Fort, Mumbai, 400 001	Amol Natekar	+91 22 6613 1213	+91 22 6752 8470	amolnatekar@db.com
15.	DCB Bank	154, S.V.Patel Road, Dongri (E), Pin - 400009.	Meenaz Hasanali Thanawala	022-67474170	-	meenaz@debbank.com
16.	Dhanlaxmi Bank Limited	Ground Floor, Jannabhoomi Bhavan, Plot 11 -12, Jannabhoomi Marg, Fort Mumbai, Maharashtra – 400 001	Ramesh Menon	9167832288, 022- 22871658	-	ramesh.menon@dhanbank.co.in
17.	Deutsche Bank	Sidrah, 110, Swami Vivekananda Road, Khar (West), Mumbai 400052	Ms. Hetal Dholakia	(91) (022) 6600 9428 (91) (022) 6600 9419	-	hetal.dholakia@db.com manoj-s.naik@db.com; nanette.daryanani@db.com.
18.	Equitas Small Finance Bank	CPC, Phase II, 4th floor, Spencer Plaza, No 769, Anna Salai, Chennai - 600002	Chandrashekar Arumugam	(M) 893986802	-	asbaoperations@equitasbank.com; asbarecon@equitasbank.com
19.	GP Parsik Sahakari Bank Limited	Shivram Patil Bhavan, Parsik Nagar, Kalwa, Thane	Mr.Mayur M.Tanksale	022-25456655	-	mmmtanksale800@gpparsikbank.net / pjsbasba@gpparsikbank.net
20.	HSBC Ltd.	3rd Floor, PCM Dept. Umang, Plot CTS No. 1406-A/28, Mindspace, Malad (West) Mumbai 400 064 (address of IPO Operations office)	Mr Jagrut Joshi	(022) 67115485/ 9870403732	(022) 66536005	jagrutjoshi@hsbc.co.in
21.	HDFC Bank Ltd.	FIG – OPS Department HDFC Bank Ltd Lodha - I Think Techno CampusO-3 Level Next to Kanjurmarg Railway Station Kanjurmarg (East) Mumbai - 400042	Vincent Dsouza / Siddharth Jadhav / Prasanna Uchil	022-30752929 / 2927 / 2928	-	vincent.dsouza@hdfcbank.com, siddharth.jadhav@hdfcbank.com, prasanna.uchil@hdfcbank.com
22.	IDFC First Bank	Building no 2, Mindspace TTC Industrial Area, Juinagar. Navi Mumbai – 400 706	Mr. V M Praveen	022-49850025/ 9819708055	-	ASBA.CB@idfcfirstbank.com
23.	ICICI Bank Ltd.	ICICI BANK LIMITED, Capital Market Division, 1st Floor, 122, Mistry Bhavan, Dinshaw Vachha Road, Backbay Reclamation, Churchgate, Mumbai	Roshan Tellis	022-22859874/803	022-22611138	roshan.tellis@icicibank.com
24.	IDBI Bank Ltd.	IDBI Bank Limited Central Processing Unit, Sarju House, 3rd Floor, Plot No 7, Street No. 15, Andheri MIDC, Andheri (E), Mumbai.Pin : 400093	Shri. Naveen Nischal HP / Shri Viral Barodia	022- 66700525 / 685	-	hp.naveennischal@idbi.co.in / barodia.viral@idbi.co.in
25.	Indian Bank	Nandanam Branch- 480 Anna Salai, Nandanam 600035	Mr. V Muthukumar, Mr. M Veerabahu	044 24330233	044 24347755	nandanam@indianbank.co.in
26.	IndusInd Bank	IndusInd Bank Ltd. Fort Branch Sonawalla Bldg, Mumbai Samachar Marg, Fort, Mumbai 400001	Yogesh Adke Dy. Vice President	022-66366589 / 91 / 929833670809	022-22644834	yogesh.adke@indusind.com
27.	Indian Overseas Bank	Mexxanine Floor, Cathedral Branch, 762 Anna Salai, Chennai 600 002	Mr. V. Srinivasan	044 - 28513616	-	deposit@jobnet.co.in
28.	J P Morgan Chase Bank, N.A.	J.P. Morgan Tower, Off C.S.T. Road, Kalina Santacruz - East, Mumbai - 400 098	Mahesh Aras	022-61573811	022-61573949	Mahesh.aras@jpmorgan.com India.operations@jpmorgan.com
29.	Janata Sahakari Bank Ltd.	N S D L Department Bharat Bhavan, 1360, Shukrawar Peth, Pune -411002	Shri. Ajit Manohar Sane+91 9960239391	+91 (20) 24431011 +91 (20) 24431016 +91 9503058993	+91 (20) 24431014	jsbnsdl@dataone.in
30.	Karur Vysya Bank Ltd.	Demat Cell, Second Floor No 29, Rangan Street, T Nagar, Chennai - 600 017	Maruthi Kumar Yenamandra	044- 24340374	044-24340374	maruthikumar@kvbmail.com, kvbdp@kvbmail.com

Sr. No.	Name of the Bank	Controlling Branch & Address	Contact Person	Telephone Number	Fax Number	Email
31.	Karnataka Bank Ltd	The Karnataka Bank Ltd Mangalore-H O Complex Branch Mahaveera Circle Kankanady Mangalore - 575002	Ravindranath Baglodi [Sr.Manager]	Ph: 0824-2228139 /140 /141	Fax: 0824-2228138	Email: mlr.hocomplex@ktkbank.com
32.	Kotak Mahindra Bank Ltd.	Kotak Infinity, 6 th Floor, Building No. 21, Infinity Park, Off Western Express Highway, General AK Vaidya Marg, Malad(E)	Prashant Sawant	D-+91 22 6605 6959M-+91 9967636316	+91 66056642	prashant.sawant@kotak.com
33.	Mehsana Urban Co-Op. Bank Ltd.	Head Office, Urban Bank Road, Highway, Mehsana - 384002	Branch Manager	+91-2762-251908	+91-2762-240762	asba@mucbank.com
34.	Nutan Nagrik Sahakari Bank Ltd.	Opp Samratheshwar Mahadev, Nr, Law Garden, Ellisbridge, Ahmedabad-380006	Miti Shah	9879506795	7926564715	smiti@1977@yahoo.com
35.	Punjab National Bank	Capital Market Services Branch, PNB House, Fort, Sir P.M.Road Mumbai	Sh. K Kumar Raja	Tel - 022- 22621122, 22621123,	022 - 22621124	pnbcapsmbai@pnb.co.in
36.	Punjab & Sind Bank	Rajindera Place- 21 Rajindra Place Bank House New Delhi-110008	RPS Sandhu	011- 25825784/25711836 9911129088	-	d0606@psb.co.in
37.	RBL Bank Limited	Techniplex - I, 9 th Floor, Off Veer Savarkar Flyover, Goregaon (West), Mumbai - 400062.	Shashikanth Sanil	022-40288193, 022-40288196, 022-40288197	022-40288195	asba_ops@rblbank.com
38.	Rajkot Nagarik Sahakari Bank Ltd.	Nagrak Bhavan No 1 Parabazar Dhebarbhai Road Rajkot	Shri Yogesh Raveshiya	9427495222	(0281) 2233916/17/18	khumesh@rmbindia.com; asba@rmbindia.com
39.	State Bank of Hyderabad	Gunfoundry, Hyderabad	Sri Ashok Kulkarni	040-23387325	040-23387743	gunfoundry@sbyhd.co.in
40.	State Bank of Travencore	Anakachery Buildings, Y M C A Road, Statue, Thiruvananthapuram-695001	P. P. Muralidharan	0471-2333676	0471-2338134	dptvm@sbt.co.in
41.	SVC Co-Operative Bank Ltd.	Unit No.601-602-603 Dosti Pinnacle Plot No. E-7, Road No.22, Wagle Estate, Thane 400604	Mr. Omkar Anil Sukhathankar	(O) 71991460 71991461 71991462 71991463 71991465	-	sukhathankaroa@svcbank.com
42.	State Bank of Bikaner & Jaipur	Financial Super Market Branch, Apex Mall, Tonk Road, Jaipur	Shri N K Chandak	0141-27444159413398505	0141-2744457	sbbj11060@sbbj.co.in innkchandak@sbbj.co.in
43.	State Bank of India	State Bank of India, Capital Market Branch(11777),Videocon Heritage Building(Killick House),Charanjit Rai Marg, Fort, Mumbai - 400 001.	Ms. Raviti	Telephone:022-22094932 Mobile-9870498689	022-22094921	nib.11777@sbi.co.in
44.	Standard Chartered Bank	Crescenzo, 3rd Floor, C/38-39, G-Block, Opposite MCA Club, Bandra-Kurla Complex, Bandra [East], Mumbai 400-051	Rohan Ganpule	022 - 61157250 / 022 - 61157234	022 -26757358	lpo.scb@sc.com
45.	Syndicate Bank	Capital Market Service Branch, 26A, First Floor, Syndicate Building, P.M. Road, Fort, Mumbai.	P Padmavathy Sundaram, Chief Manager	022-22621844	022-22700997	padmas@syndicatebank.co.in/ cmssc@syndicatebank.co.in
46.	South Indian Bank	ASBA Cell (NODAL OFFICE) 2nd Floor, Shanu Towers, North Kalamassery, Ernakulam, Kerala - 683 104	John K Mechery	9645817905	0484-2351923	asba@sib.co.in
47.	State Bank of Patiala	CO 99-102, Sector - 8C, Chandigarh	Shri. Amarjit Singh Girm	0172-2779116, 2546124, 254386809779586096	0172-2546080	b5597@sbp.co.in
48.	State Bank of Mysore	P. B. No. 1066. # 24/28, Cama Building, Dalal Street, Fort, Mumbai -400 001	Shailendra kumar	7208048007022- 22678041	022-22656346	s.kumar@sbm.co.indalalst@sbm.co.in
49.	The Federal Bank Limited	ASBA CELL, Retail Business Dept., Federal Bank, Marine Drive, Ernakulam 682031	Dhanya Dominic	0484-2201847	4842385605	rbd@federalbank.co.indhanyad@federalbank.co.inriyajacob@federalbank.co.in
50.	Tamilnad Mercantile Bank Ltd.	Tamilnad Mercantile Bank Ltd., Depository Participant Services Cell Third Floor, Plot No.4923, Ac/16, 2nd Avenue, Anna Nagar (West), Chennai - 600 040, Tamilnadu, India	Mr. N. Rajasegaran	044-26192552	044-26204174	dps@tnmtonline.com
51.	The Jammu & Kashmir Bank Ltd.	79 A, Mehta House, Bombay Samachar Marg, Fort, Mumbai - 400 023.	Ashfaq Ahmad	9987984105, 022-66595971	022-6634183	bombay@jkbmail.com
52.	The Kalupur Commercial Co-Operative Bank Ltd.	Kalupur Bank Bhavan, Nr. Income Tax Circle, Ashram Road, Ahmedabad-380 014	Jay V. Pathak Manager	079-27582028	079-27544666	jay@kalupurbank.com
53.	The Lakshmi Vilas Bank Ltd.	Bharat House, Ground Floor, 104, Bombay Samachar Marg, Fort Mumbai - 400 001.	S Ramanan	022-22672255-22672247(M)- 22673435(CM)	022-22670267	Mumbai_fort_bm@lvbank.in
54.	The Surat Peoples Co-op Bank Ltd	Central Office. Vasudhara Bhavan, Timaliyawad, Nanpura, Surat - 395001	Mr. Iqbal Shaikh	0261-2464577	0261-2464577,592	Iqbal.shaikh@spcbl.in
55.	The Saraswat Co-operative Bank Ltd.	Madhushree, Plot No. 85, District Business Centre, Sector - 17, Vashi, Navi Mumbai - 400703	Mr. Ajit Babaji Satam	022-27884161 27884162 27884163 27884164	022-27884153	ab_satam@saraswatbank.com
56.	TJSB Sahakari Bank Ltd	2nd Floor, Madhukar Bhavan, Road No.16, Wagle Estate	Department Head	022-25838525/530/520		tjsbasba@tjsb.co.in
57.	Union Bank of India	MUMBAI SAMACHAR MARG, 66/80, Mumbai Samachar Marg, Post Bag No.253 & 518, Fort, Mumbai - 400023.	Mr. D B JAISWAR	022-22629408	022- 22676685	jaiswar@unionbankofindia.com
58.	UCO Bank	Mumbai Main (Retail) Br., UCO Bank Bldg., D. N. Road, Mumbai- 400 023	Manager	022 40180117 9022457840	022-2222870754	bo.dnroad@mtnl.net.in
59.	Yes Bank Ltd.	YES Bank Limited, Indiabulls Finance Centre, Tower -II , 8th Floor, Senapati Bapat Marg, Elphinstone Road, Mumbai - 400 013.	Alok Srivastava / Shankar Vichare / Avinash Pawar	022 3347 7374/ 7259/ 7251	022 24214504	dlbtiservices@yesbank.in
60.	The Ahmedabad Mercantile Co-Op. Bank Ltd.	Head office :- "Amco House", Nr. Stadium Circle, Navrangpura, Ahmedabad-09	Bimal P Chokshi	079-26426582-84-88	079-26564863	amcoasba@rediffmail.com
61.	Catholic Syrian Bank Ltd.	P B No. 1900, Ground Floor, Marshall Annex Building, Soorji Vallabhdas Marg, Ballard Estate, Mumbai, Maharashtra, Pin-400001	Ram Mohan G S	022-64502165, 022-22664269, 022-22665865, 022-22650850	-	mumbai_fort@csb.co.in